

MINUTES OF A MEETING OF THE CABINET PROCUREMENT AND INSOURCING COMMITTEE

TUESDAY 2 MAY 2023

THIS MEETING WAS LIVE STREAMED AND CAN BE VIEWED HERE: https://youtu.be/Q2p8Qb-Mh5k

Chair Councillor Robert Chapman in the Chair

Councillors Present: Deputy Mayor Anntoinette Bramble and

Cllr Christopher Kennedy

Apologies: Cllr Caroline Woodley

Officers in Attendance Rotimi Ajilore (Head of Procurement),

Stephen Jepson (External Hadron Consulting),

Rabiya Khatun (Governance Officer)
Julie Simpson (Interim Project Manager,

Leisure, Parks & Green Spaces)

Officers in Attendance

Virtually

Merle Ferguson (Procurement Strategy and Systems

Lead)

Carol Gayle (Operations Manager)

Leila Gillespie (Procurement Category Lead

Commissioning Manager)

lan Jones (Legislation, Strategy and Projects Officer)

Georgia Lazari (Senior Lawyer)

Timothy Lee (Public Health Commissioning Manager)
Divine Ihekwoaba (Category Lead - Construction

and Environment)

Jeremy Martin (Head of Energy and Carbon

Management)

Jade Mercieca (Procurement and Commercial

Manager)

Tessa Mitchell (Governance Team Leader), Pritesh Parmer (External SCAPE Framework)

Donna Thomas (Head of Early Years)

1 Apologies for Absence

- 1.1 Apologies for absence were received from Councillor Woodley.
- 1.2 Apologies for lateness were received from Deputy Mayor Bramble.

- 2 Urgent Business
- 2.1 There were no items of urgent business.
- 3 Declarations of Interest
- 2.1 There were no declarations of interest.
- 4 Notice of Intention to Conduct Business in Private, Representations Received and Response to Such Representation
- 4.1 There were no representations received.
- 5 Deputations/Petitions/Questions
- 5.1 There were no deputations, petitions or questions received.
- 6 Unrestricted Minutes of the Cabinet Procurement and Insourcing Committee

RESOLVED: That the minutes of the previous meeting held on 13 March 2023 be agreed as a true and accurate record of proceedings.

6.1 Matters arising

In relation to Action Tracker Reference 4(2) - General Exception AHI S192 City and Hackney Enhanced Health Visiting Service Contract Award from 17 April 2023, the Committee noted the briefing note circulated to members prior to the meeting.

- 7 CHE S191 London Fields Lido Teaching Pool Appointment of Works Contractor
 - 7.1 The Interim Project Manager introduced the report seeking approval for the appointment of Supplier B initially for pre-construction phase 1 to develop the new London Fields Teaching Pool. If completed satisfactorily the contract would progress to stage 2 the building contract.
 - 7.2 The report sets out the process for the procurement of the works contractor through a two-stage design and build procurement route using the Scape Framework and recommended the appointment of the preferred Contractor.
 - 7.3 In response to questions from members in relation to the report, the Interim Project Manager replied as follows:
 - It was clarified that the budget of £4.5m had been split into construction costs and fees. £3.9m had been budgeted for construction works and £600k to cover fees such as design fees, surveys, ground studies etc and contingencies such as client contingency.
 - The UK market had very few contractors with a track record and experience of undertaking swimming pool projects and during the market testing the lack of demand for the single stage route and the need to have a good quality contractor capable of undertaking a high risk project such as a swimming pool had been the reason for selecting the two-stage design and build procurement route using the Scape Framework and in particular the experience of the contractors on this framework.

It was emphasised that discussions were currently taking place between the
teams after delivery on the logistics and the additional design work for
installing and integrating the Ground Source Heat Pumps. Progress had
been made but there were still issues with the logistics such as the need for a
new substation and also consideration of the cabling route into the new
building due to the mature London planes.

RESOLVED:

- 1.That Cabinet Procurement & Insourcing Committee (CPIC) approves the selection of the preferred contractor (Contractor B), as noted in the Exempt Appendix A, and the issue of the Scape 'Project Request' form to Contractor B to carry out the Feasibility Study to develop the new teaching pool and ancillary facilities at London Fields Lido.
- 2 Subject to the satisfactory completion of the Feasibility Study, that CPIC agrees to delegate the approval to enter into a 'Pre-Construction Services Agreement' with Contractor B referenced in paragraph 5.15, to the Group Director, Climate, Homes & Economy Directorate in consultation with the Group Director of Finance and Corporate Resources.
- 3. That CPIC agrees to delegate the approval of the Contract Award for the appointment for the main works (subject to agreement being reached with the Contractor B on price and supporting information for the building contract) to the Group Director, Climate, Homes & Economy Directorate in consultation with the Group Director of Finance and Corporate Resources.
- 4. Subject to the award of contract in paragraphs 3.1 and 3.3 above, that CPIC agrees to authorise the Director, Legal, Democratic and Electoral Services to agree and enter into all necessary legal documentation in relation thereto.

Reasons For Decision

- 1. The Council has long recognised the impact that sport and physical activity can have on the achievement of its vision / priorities and, in recent years, has made improvements to both the quality and operation of its sport and leisure facilities. However, we are now at a watershed in terms of having to make some decisions about how the facilities will continue to meet the demands and expectations of the community, within the context of a changing population and reducing resources.

 2. The future of the Council's Sport and Leisure provision has been re-evaluated over recent years, given the expected changing population, increasing customer expectations and age and condition of the leisure buildings. The review process adopted an integrated approach towards the Council's leisure facilities that sought to:
 - Improve the quality of provision to ensure it continues to meet the demands and expectations of the community;
 - Remove barriers, improve access and increase participation;
 - Improve the financial and environmental sustainability of provision; and
 - Identify opportunities to attract inward investment to fund the new or improved sport and leisure provision.

- 3. This Report relates to the appointment of a preferred works contractor following completion of a procurement exercise using the Scape Framework, for the development of the new teaching pool at London Fields Lido.
- 4. As previously mentioned, in September 2022, a multi-disciplinary consultant team was appointed to project manage and design the development of a new enclosed teaching pool at London Fields Lido. The new pool will provide a valuable new facility that can be used by the whole community throughout the year and will complement the existing and extremely popular open air 50m main Lido. The new facility needs to be sustainable, both financially and economically, and reduce carbon emissions.
- 5. The Project is logistically challenging, being built within a live site, as both the Lido and adjacent Parks' depot will need to remain in use. The new pool and associated accommodation will also need to be connected to the existing building and will require structural alterations. Pool projects are inherently difficult, specialist developments and it is therefore important to employ a contractor with suitable experience of this type of project.
- 6. The total Project Budget is £4.5m, with £3.9m of this being the construction cost. This is below the Public Contract Regulations 'Public Works' thresholdof £4,447,447, excluding 20% VAT. There are no additional revenue costs to the Council associated with the development of the new teaching pool and ancillary facilities, as London Fields Lido is already included within the leisure management contract with GLL and any increase in operational costs will be offset by the additional income generated by the new teaching pool.
- 7. COVID, Brexit, and most recently the war in Ukraine and the cost of living crisis, are all having a significant impact on the construction market, with an upturn in construction activity coinciding with a lack of available materials and resources. This has led to significant price increases and contractors will therefore prioritise well run, low risk projects, with a high probability of them going ahead.
- 8. A potential recession may slow down construction activity, however this is only likely to see a levelling of the market, rather than a wholescale reduction in prices, and it will inevitably put contractors under financial strain. It will be important, therefore, to select a contractor that is both experienced in the delivery of wet leisure facilities and financially stable.
- 9. As reported to HPB, the original preferred route for the procurement of a works contractor for the London Fields Lido teaching pool was to appoint the contractor through a single stage design and build procurement utilising an established framework such as Constructionline. However, the final decision would depend on the available frameworks, and the appetite of the contractors for this project and a single stage design and build procurement route. To confirm the procurement route, soft market testing of this approach was carried out to assess the level of interest and experience of the contractors available i.e. good leisure and swimming pool experience.
- 10. The results of the soft market testing confirmed that:
 - There was no appetite for a single stage procurement route from

contractors with suitable leisure/pool experience;

- The contractors approached are still busy with a good pipeline of opportunities and are only interested in a two-stage procurement route;
- The project is too small for some of the contractors; and
- Without being prompted, interested contractors suggested the use of an established framework and subsequently confirmed their interest in bidding through the Scape Framework.
- 11. A 'Two Stage Develop and Construct' procurement route was therefore chosen for the project, with the Building Contract being procured through the Scape Framework (England and Wales, £0-£7.5m), which fully complies with Regulation 28 of the Public Contracts (England, Wales and Northern Ireland) Regulations 2015.
- 12. Two contractors were appointed to this Framework. Tenders were requested from both contractors who were also invited to a Post Tender Presentation Meeting. The tenders were assessed on a quality only basis, following assessment of both their tender documents and their post tender presentation (see Exempt Appendix A for details of the Scape Framework contractors).
- 13. The Contractors on the Framework were provided with as much information about the project as possible and posed 3-4 questions, such as team/track record, methodology/programme, added value and social value. The contractors prepared a presentation in response to the questions and presented this to our evaluation panel. The topics/questions were weighted to help with the scoring and selection, as per the ITT documents that Procurement issued via ProContract.
- 14. This process will allow the selection of a preferred Contractor to work with the Council's project team during the pre-construction phase (Stage 1).
- 15. Once the Contractor has been appointed, the Scape 'Project Request' form will be issued to the Contractor to complete a Feasibility Study, which will include their view on design, enabling works, demolition, surveys, utilities, programme, risk, construction logistics etc., and will provide a cost estimate and confirm their pre-construction fees in line with the Scape Framework Agreement. Assuming this is satisfactory, the preferred contractor will be appointed under a Pre-Construction Services Agreement (PCSA), to work with the Council's project team and price the works once the design has been developed in sufficient detail (for this project it will be at the end of Stage 4). This will be carried out on an open book basis where the contractor obtains 3-4 quotes for each package. The agreed Overhead & Profit and management rates set out in the Framework Agreement are then added to this and the quotations for each package will be scrutinised by the cost consultant (F+G) to ensure the Council achieves best value. This is broadly the same process that the Council followed for the development of the new Britannia Leisure Centre, albeit through a different Framework.
- 16. The Building / Works Contract will then be entered into with the preferred Contractor upon completion of the pre-construction period, tendering the sub-contractor packages and agreeing a fixed contract sum for the works (Stage 2). There is no obligation to enter into the Building / Works Contract if an agreement cannot be reached with the preferred Contractor during the pre-construction period.
- 17. As outlined in recommendations 3.2 and 3.3, delegated approval is being

sought for the reasons outlined below:

- Once the contractor's Feasibility Study has been completed and considered satisfactory by the Council's project team, it's important that the preferred contractor is appointed under a Pre-Construction Services Agreement (PCSA) without delay, to work with the Council's project team to develop the design in sufficient detail to allow the preferred contractor to tender their subcontractor packages and agree a fixed contract sum for the works.

 Completion of the contractor's Feasibility Study is a very quick exercise, taking 3 weeks and would normally be done under a PCSA. However, the
- the successful completion of the Feasibility Study.

 Due to the current volatility of construction costs, the contractor's supply chain needs to be engaged as soon as possible, to keep costs low and ensure the project is delivered within budget. It's worth noting that the cost of the teaching pool project has increased by more than 20% since the project was approved and funding included in the Council's capital programme. Any delay in the reporting and approval process could result in further cost increases which could render the project undeliverable.

Scape Framework requires this to be two separate instructions, hence the need to be able to move quickly and seamlessly into the PCSA following

Alternative Options (Considered and Rejected)

1. Alternative options considered and rejected for the procurement of the works contractor for the new teaching pool at London Fields Lido were outlined in the Business Case report presented to HPB:

Options outlined at pages 23 and 24 of the agenda pack.

8 FCR S193 Decarbonisation of Heat in Commercial Buildings (PSDS3b)

- 8.1 The Head of Energy and Carbon Management introduced the report summarising the process used to procure Asset Plus within the ReFit Framework as supplier to the Council for decarbonisation and energy savings in Corporate buildings including schools, libraries, tenanted buildings and the core Corporate Campus and operational sites.
- 8.2 The total projects value was estimated at £16.8m and a grant award of £12.m had been received with the balance being made available through internal capital. The three sites would require Ground Source Heat Pumps and a permit from the Environmental Agency could take up to 12 months to obtain. Officers were working to get the best scheme across the two sites rather than prioritising anyone scheme.
- 8.3 In response to questions from members in relation to the report, the Head of Energy and Carbon Management replied as follows:
 - The installation of the ground source heat pump (GSHP) to decarbonise heating in council buildings had many advantages, in particular the aquifer underground in London provided access to warm water that could be pumped out at an ambient 15 degrees and be used in the heat pumps to heat the sites of London Fields Lido, Clissold Leisure Centre and Stoke Newington Town Hall and Library. There would be one system managing both buildings and the systems would provide extra capacity to be used in future heat

- network projects. All installations would be planned for future heat network connection to facilitate using heat networks as they developed over the borough and to be able to be used for plant replacement at the appropriate time. The ability to link up buildings would create a multi-nodal heat network with advantages of resilience. The GSHP attracted larger grants due to the increased carbon savings and the full cost of the alternative option of one big source through an Energy entre project distributing heat to multiple sites would not be covered under the Public Sector Decarbonisation Scheme.
- With regard to the ongoing management and maintenance costs especially with this new technology, it was stated that the Council would be using a third of the energy after transferring to the GSHP, however, the electricity price was three times higher than gas resulting in no cost savings but significant carbon savings. This would also lead to a displacement of 8m kilowatts of gas with 1.6m kilowatts of electricity. In terms of the maintenance and running costs, it was expected that the servicing costs for the new equipment would be similar to the service and costs of the old equipment. The grant would go towards covering the extra cost of installing a low carbon system. It was expected that the running costs would be broadly cost neutral but the ground source heat pump would be expected to last longer than the equivalent boiler system or any air source heat pump.
- 8.4 The Chair noted the important contribution this system would make towards carbon savings and meeting the Council's 2030 climate target.

RESOLVED:

- 1. To Note the process used for the selection of Asset Plus (using the GLA ReFit Framework) as the delivery partner for the decarbonisation of heat in the Council's Corporate Buildings including appointment as Principal Designer and Principal Contractor for CDM Regulations.
- 2. To award a 2 year contract to deliver the Public Sector Decarbonisation Scheme 3b Sites project to Asset Plus at a value of £16.6m and for the Council to continue to work with Asset Plus across the whole portfolio of Corporate properties.
- 3. To note that as further projects are developed through the work that will be undertaken to assess the heating systems in other Corporate Buildings, they will be brought back to this Committee, Hackney Procurement Board or approved by officers in line with the Gateway Process and financial scheme of delegation.

Reasons For Decision

- 1. Decarbonisation of Corporate Properties is a vital step in reducing carbon across the Council's operations identified in both Manifesto commitments and in the forthcoming CAP which is due to be presented for adoption in June 2023.
- 2. On completion, this project will replace largely end of life gas powered heating equipment in nine buildings with heat pumps displacing 8m kWh gas with 1.6m kWh electricity thereby saving in excess of 1,545 tCO2e.
- 3. The project will also act as a demonstrator that the Council takes decarbonisation seriously and is investing in Climate Change mitigation measures thereby acting as a beacon for other businesses to follow.

- 4. The project will decarbonise heating through the installation of Ground Source Heat Pumps (GSHP) at London Fields Lido, Clissold Leisure Centre and Stoke Newington Town Hall and Library (one system managing both buildings) and Air Source Heat Pumps (ASHP) at Queensbridge Leisure Centre, Trowbridge Centre and 3 schools.
- 5. The project will take 2 years to deliver with the ASHP sites delivered in the first year and the GSHP in the second. Completion is expected around December 2024 leaving a 3 month contingency before grant monies expire. The main reason for the protracted delivery is that the GSHPs will require permits from the Environment Agency as heat will be extracted from the aquifer below ground under the sites.
- 6. The project will cost £16.8m of which £16.6m will be awarded to Asset Plus to competitively procure, deliver and complete the installations. The remaining £200k will fund a Project Manager appointed to manage the project working with Asset Plus, the local sites and property management and the Grant Funder, Salix Finance.
- 7. In developing the Investment Grade Proposal (IGP) project costs have been estimated based on quotes obtained in August 2022 based on concept designs, estimates for grid upgrade and contingency. The Council has included a further contingency to allow for some price movements in the market between the cost estimates used for grant application and the final pricing fixing through procurement stages described below (14). The quotes used to establish project costs were obtained after most of the recent construction cost inflation had been incurred in the market.
- 8. The £12.2m Grant has been provided by Salix Finance through the Public Sector Decarbonisation Scheme 3b (PSDS) and will be complemented by £4.6m internal capital allocation approved through the Capital Programme.
- 9. Procurement of the project was completed in the second half of 2021 through a competition within the GLA Re:Fit Framework where the 12 pre-procured contractors on the GLA ReFit Framework were invited to provide terms against a portfolio of Council buildings.
- 10. Three suppliers on the framework responded to the competitive tender issued. The bids were scored using a 90% quality score and 10% price with Asset Plus scoring highest in Quality and joint highest in price. The 90% quality also included suppliers ability to secure competitive pricing through their supply chain for the cost of the installations which forms the bulk of the cost of the project
- 11. Pricing within the Re:Fit Framework is based on a fixed cost for surveys up to IGP Stage with an open book process through installation based on tendered construction/installation costs plus a pre-agreed margin. Work completed by Asset Plus through the programme (design, project management, training, handover etc) is based on pre-agreed labour rates assessed during the competition.
- 12. Asset Plus offered a zero cost survey and IGP stage with competitive labour rates and margins. As such, they were appointed as the supplier for surveys and IGP services under the Re:Fit Framework.
- 13. Asset Plus provides a cost and savings performance guarantee. Costs are

guaranteed after the final contractor procurement stage described below (14) whilst savings in kWh are guaranteed at a 90% of predicted performance level adjusted for weather, site use variations etc. The guarantees will operate at a project portfolio level rather than at a sitespecific level and will be subject to the Council reporting significant changes of use within the buildings.

- 14. The project will be delivered in stages with a design phase followed by procurement through Asset Plus' established supply chain. These contractors have a track record of delivery of this type of equipment. At least 3 quotes for each site will be gathered by Asset Plus with the award being made to the most economically advantageous offer. The selection will be by Asset Plus within the Re:Fit Framework working with Council Officers with judgements made on price, quality, programme and social value. If possible, local contractors or those using local subcontractors will be favoured but it should be noted that these installations involve specialised technical equipment and experience in successful delivery must be paramount.
- 15. The procurement of contractors for the project will be split according to technology with the 3 GSHP sites awarded to one contractor and the 5 ASHP contracts awarded to another. This reflects the different types of technology and the different timescales for delivery following the permitting stage required for GSHP.
- 16. Grid upgrades are expected only on one site (London Fields Lido) and will be coordinated with the project working to install the new teaching pool to minimise cost and site disruption. The project teams have been coordinating for the last 9 months on this approach. All sites will be reviewed with the Distribution Network Operator, UK Power Networks (UKPN) and, where required for capacity or for technical reasons such as harmonics, the supply will be upgraded. As the local statutory monopoly supplier, these upgrade contracts will be awarded to UKPN under their terms and conditions including pre-payment.
- 17. Following the installations, the Council is required to monitor and report on savings to the Funder with a more detailed International Performance Measurement and Verification Protocol (IPMVP) based process available from Asset Plus at extra cost should this be required. This level of detail is not required by Salix as the funder.

Alternative Options (Considered and Rejected)

- 1. Alternative options considered include:
 - Do nothing. All of the buildings identified have fossil fuel heating systems that are at or nearing their end of life and will need replacing. Therefore doing nothing will result in emergency replacements after failure which could occur at any stage. In some sites, especially Leisure Centres, the costs of emergency works are increased by loss of revenue if heating systems fail as the sites often have to close due to no hot water, inadequately heated swimming facilities etc). Doing nothing is not considered a viable option.
 - Like for Like Replacement. Replacement of boilers would cost substantially less overall but would not attract external funding and would not achieve carbon savings of any magnitude. Given the impact of the grant where the Council contribution is largely defined by the like for life replacement costs, the grant makes the full project cost only a little more than the full Low Carbon project recommended.

- ASHP throughout. It would be possible to deliver the projects using ASHP rather than GSHP which are substantially more expensive.
 ASHP would have been difficult to progress at Clissold due to noise concerns and at London Lido due to planning requirements for the size of equipment required. GSHP attracts larger grants due to the increased carbon savings and the systems will provide extra capacity to be used in future heat network projects making the ASHP option less attractive.
- Re-procure a different principal contractor. Asset Plus were appointed following a procurement exercise within the terms of the Re:Fit Framework which therefore meets the regulatory and governance requirements.
- 2. Insourcing was not considered a viable option due to the specialised nature of the equipment to be installed. As the market matures and more qualified and experienced staff become available in the market this option may be able to be reconsidered for maintenance and for future installations and replacements.

(Deputy Mayor Anntoinette Bramble joined the meeting at 3.20pm)

9 CE S173 Children's Early Years Catering

- 9.1 The Head of Early Years, Early Help & Wellbeing introduced the report seeks to approve an 18 month extension to the existing call off contracts in place for catering provision for Hackney Children's Centres. The purpose of the extension is to allow for the review concerning the development of Children and Family Hubs to be completed by Summer CE S173 2023, and for the results of the review and recommendations to be implemented over a phased period from 2023 to 2024/25.
- 9.2 It was emphasised that the Council has not been approached by any alternative providers in the last year in relation to any intention to tender. The original open tender opportunity had attracted three responses including the incumbent and previous extensions to this agreement have gone unchallenged with the current provider.
- 9.3 In response to questions from members in relation to the report, the The Head of Early Years, Early Help and Wellbeing replied as follows:
 - With regard to the legal comments and the potential risk of challenge from alternative providers, the Head of Procurement clarified that this risk could be effectively managed. There had been two options available, the first was to allow the contract to continue without taking no action which could potentially leave the Children's Centres at risk of a non-contracted service provision whilst the reviews were being finalised and no recourse if there were any issues with the service provider's performance. The other option had been to extend the contract for a further period of 18 months which would enable sufficient time for the review to be undertaken of the Children's Centres and transform some centres into Children and Family Hubs as well as finalising the future configuration of the Children's Centre nurseries and their service needs. In addition, the extension would have enabled the Council to work with the Centres and the contractor to provide a continuing good service and to go back to market to procure a longer term contract after the review had concluded.
 - With regard to the ongoing consultation and consideration of insourcing the contracts for catering services for nurseries and schools and encouraging early

access, it was emphasised that the insourcing of services would depend on the providers that remained following the review and who would be leading the Centres and what they required. However, as the providers were autonomous organisations if the providers remained under the local authority the Council could engage with them regarding insourcing and also look at the right fit for the services without increasing the pressures of managing contracts for Centres and nurseries, which primarily delivered education in early years foundation stage curriculum. The service was committed to insourcing future contracts but it was not currently in a position to insource this contract.

9.4 The Committee noted the Head of Procurement's response to a potential risk of a legal challenge and also added that the service needed to consider developing proposals for the insourcing of future contracts.

RESOLVED:

To agree to the extension of the Early Years Catering Service Contracts for a further 18 months (from 1st February 2023 until 31st July 2024) to allow sufficient time for the project for the Development of Children and Family Hubs to be completed.

Reasons for Decision/Options Appraisal.

- 1. The Early Years catering service framework was procured by Hackney Education in 2016 to support Hackney's children's centres. The catering service complies with the School Food Trust recommendations for food and drink for under 5s, and the Government Buying Standards for Food and Catering which relate to sustainable food procurement.
- 2. The original framework was in place for 4 years between the 1st August 2016 and 31st July 2020. All 6 council-managed centres used the framework, and each centre contracted individually with the service provider under the framework's call-off terms. Two Children's Centres accessing the Service are school-based. Please refer to 5.6 below for further detail.
- 3. There have been two extensions authorised for the provision of the services. The second extension was provided to 31st January 2023 to enable alignment of commercial catering contracts and the finalisation of the Insourcing Review. There is currently a review ongoing in relation to the commercial catering contracts, in addition to the review of children's centres and the development of Children and Family Hubs to provide integrated services for families with children 0 19. In addition, an independent commission into affordable childcare commenced in March 2023. As a result Hackney Education is seeking approval for a further extension to enable the landscape of children's centres to be co-designed, and agreed.
- 4. The further extension period of 18 months will enable sufficient time for the transformation of a number of children's centres into Children and Family Hubs, and the future configuration of children's centre nurseries and their service needs to be agreed.
- 5. The extension will mitigate the risk of a non contracted service provision whilst the reviews are being finalised. The extension will enable the Council to work with the Centres and the Contractor to provide a continuing good service including support for staff and families.

- 6. The extension will enable any findings, learnings and strategies coming out of the work being undertaken by the Free School Meal task force to be considered and built into the work with the children's centres.
- 7. Due to the whole life value of the contract being in excess of £3,000,000, the department is seeking approval to further extend the call off contracts from Cabinet Procurement and Insourcing Committee. If extended, this service will continue to be paid for within the existing budget and no additional funding will be necessary. The cost of the meals is included within the childcare fees. The supplier is paid directly from each Children's Centres budget.
- 8. The Children's Centres and Nursery Schools with active call off contracts in place with the contractor are listed below:
 - Ann Tayler Children's Centre (Council)
 - Clapton Park Children's Centre (Council)
 - Comberton Children's Centre (Council)
 - Fernbank Children's Centre (Primary School Jubilee)
 - Hillside Children's Centre (Council)
 - Linden Children's Centre (Council)
 - Woodberry Down Children's Centre (Council)
 - Comet Nursery School (Maintained Nursery School)

Alternative Options (Considered and Rejected)

- 1. OPTION 1 Do Nothing: The Council lets the call off contracts expire on the 31st January 2023 and takes no further action this was considered and rejected as the centres need to provide catering services to the community to meet their obligations to parents who pay for a service. The Council has a declared commitment to support children and young people, the Centres provide a hub for local families to meet, engage and get support from a range of services.
- 2. OPTION 2 Re-tender: The centres re-tender to renew the contracts this option was considered and rejected at this moment in time. The option to re-tender is to be done in line with the assessment and outcome of the Children and Family Hub review and any Insourcing assessment.
- 3. OPTION 3 Insourcing: The Insourcing Review was not completed as the Early Years review was ongoing and has now been updated to feed into the Children and Family Hubs review and the review of affordable childcare. An Insourcing option will form part of the review and determination of any future tender for Centre catering provision.

10 Any Other Unrestricted Business the Chair Considers to be Urgent

10.1 There was no other business that the Chair considered urgent.

11 Exclusion of the Public and Press

THAT the press and public be excluded from the proceedings of the Cabinet Procurement Committee during consideration of Exempt items 12, 13 and 14 on the agenda on the grounds that it is likely, in the view of the nature of the business to be

transacted, that were members of the public to be present, there would be disclosure of exempt information as defined in paragraph 3 of Schedule 12A to the Local Government Act 1972 as amended.

- 12 CHE S191 London Fields Lido Teaching Pool Appointment of Works Contractor EXEMPT Appendix A
- 12.1 The Committee noted the exempt appendices.
- 13 FCR S193 Decarbonisation of Heat in Commercial Buildings (PSDS3b) EXEMPT Appendices A and B
- 13.1 The Committee noted the exempt appendices.
- 14 CE S173 Children's Early Years Catering EXEMPT Appendix A
- 14.1 The Committee noted the exempt appendices.
- 15 Any Other Exempt Business the Chair Considers to be Urgent
- 15.1 There was no other exempt business that the chair considered urgent.

Duration of the meeting: 3.00 - 3.40 pm

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